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 - * Available for onsite review (included in DFS master binder).





At DFS, we care deeply about our customer and employee wellness and have developed plans to ensure adherence in accordance with the Chalan Para Hinemlo minimum Pandemic Workplace Operational guidelines which we outline in this document for your review. Should you have any questions, please contact Gerard Damian, Loss Prevention/Safety Manager at 488-3385 or Steve Cruz, AGM Operations at 777-6132.

DFS Guam L.P. operates two retail stores on Guam and a Central Distribution Center at the following locations:

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T-Ga	ПE	rıa

Lot 5076-3-5-1 & 5076-3-5-R2 New 1296 Pale San Vitores Road Tumon, Guam 96913

The Point aka Godiva Café

Lot 5076-3-2R2 New R1 1245 Pale San Vitores Road Tumon, Guam 96913

DFS Central Distribution Center

600 Bello Road Barrigada, Guam 96913

In summary, the following are some of the heighten measures we are taking to ensure a safe and comfortable shopping environment for our customers and employees:

- ➤ Limit occupancy based on most recent requirements pursuant to Executive Order or Guam law.
- Mandatory use of face masks prior to entering and while shopping in our stores.
- > Temperature checks (customers, employees and vendors) will be conducted prior to entry



continuation...

- Automatic hand sanitizer dispensing units will be available at all entrances as well as made available throughout the store.
- Signage will be displayed at all entrances and throughout the store to remind customers and employees of the following:
 - to maintain social distancing of at least 6 feet;
 - to wash your hands properly and regularly;
 - use hand-sanitizer when hand-washing facility is not readily available
 - > to wear a mask.
 - ➤ How to stop the spread of COVID-19
 - ➤ How to promote everyday protective measures
 - Persons who are experiencing respiratory illness and symptoms of COVID_19 are prohibited from entering.
- We will ensure in-store seating and back of house meets social distancing requirements and are disinfected between use by customers.
- Floor marker will be used in areas where people will form a line to maintain a safe social distance while shopping
- ➤ Public areas i.e., restrooms and high touched surfaces will be cleaned and disinfected every 30 minutes.



continuation...

- > UV lights have been installed in all AHU and increase air conditioning maintenance cleaning scheduled for maximum sanitary conditions.
- DFS will provide options to our customer for product trials, all based on their level of comfort

Employee reorientation prior to reopening

- Review of social distancing policy.
 - Managers/supervisors will be provided additional training to understand their responsibilities for enforcing policies. These individuals will be designated as responsible contacts to oversee and ensure implementation/enforcement.
- ➤ Review safety communication policy for returning employees and customers that explain safety protocols (measures DFS is taking and what precautions employees/customers should take), and where to report any issues.
- ➤ Review of workplace modification to ensure social distancing i.e., occupancy in conference and break rooms will be limited to ensure social distancing.



continuation...

- Discuss interactions and physical contact policies:
 - ➤ Hold fewer in-person meetings and using increased conference calls or video conferences where possible
 - ➤ Communicate to employees not to use other employees' workspaces/ equipment or share items. If unavoidable, item must be disinfected frequently following our cleaning and disinfecting procedures.
 - > DFS will set staggered and/or spaced lunch/break schedules.
- ➤ Discuss the use of personal protective equipment (PPE) per our customer and employee guidelines.
- Review guidelines on Employee & Customer Wellness Practices.
- ➤ Review policy regarding Health and personal hygiene practices emphasizing if you're not feeling well, stay home and notify your manager. Any employee who exhibits flulike symptoms will be sent home.



DFS will make our precaution measures visible to customers along their journey

STORE ENTRANCE



Temperature check at the entrance for every customer

Limit number of entry points if necessary





Hand sanitizer stations at each entrance

Mandatory for every customer entering the store



Clear signage with our COVID-19 precautions at the entrance

Positioned as, We Care About Your Wellbeing







Sanitize all surfaces in public areas every 30 minutes.

Clear signage with our COVID-19 precautions must be visible in all high touch areas such as POS counters, escalators, etc.





Sanitizer stations must be visible across the entire store

GENERAL AREAS AND TOILETS

Suggested placement: store/boutique entrances, escalator step off points, resting areas, water stations, outside washrooms







Proper handwashing techniques reminders in all toilets





Comply with local government regulations requiring customers to wear masks.



Control traffic to prevent big crowds

Identify areas of potential congestion, implement floor marking for safe distance queueing

6ft distance between customers, if required by local regulations





DFS will adjust staff /customer interactions following six key principles below:

New Customer Service rules that apply immediately

- Minimize customer self-service, instead guide customer though product presentation
- Always ask for customer's permission and check their comfortability before product trial
- 3 Avoid touching customers' face
- Sanitize your hands before and after any direct contact
- Provide single use applicators for all beauty products; stop all F&B product tasting that is not individually packaged
- Explain the wellness measures you are taking during product trial

Specific recommendations by category (refer to Category Specific Guideline section for detail)

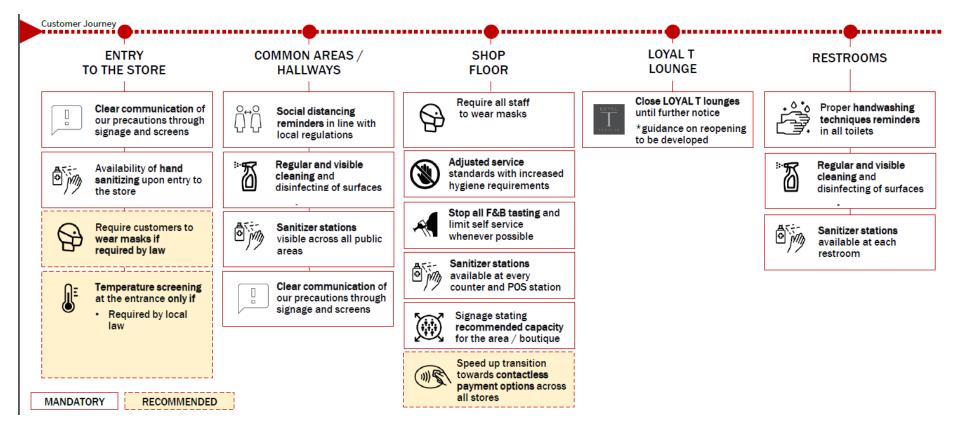








Summary of DFS global measures that serves as our guide in adapting to local regulations



General Guidance on Customer Wellness



ENTRANCE

- Temperature checks for all customers before entering the store
- Offer hand sanitizer at the entrance
- Show signage explaining the wellness measures DFS is taking to keep everyone safe
- Follow local government guidelines for masks.



GENERAL AREAS

- Hand sanitizer stations at boutique entrances, makeup counters, case lines, escalator step off points and outside washrooms
- Mark the floor to indicate safe social distance (6ft) between customers in front of POS, between makeover counters, Loyal T lounge, etc.
- Sanitize POS, iPads, testers, handrails, makeover stations, shopping baskets, POS counters including fabric spray to sanitize sofas and other cloth furniture
- Display clear signage on sanitizing surfaces, general areas, shopping baskets indicating how often they are cleaned.
- 5. Empty trash bins every two hours



TOILET

- Add signs to mirrors displaying proper handwashing techniques
- Offer hand sanitizer outside the washrooms
- Clean and disinfect washrooms every 30 minutes.
- Display clear signage describing regular sanitizing and cleaning practices

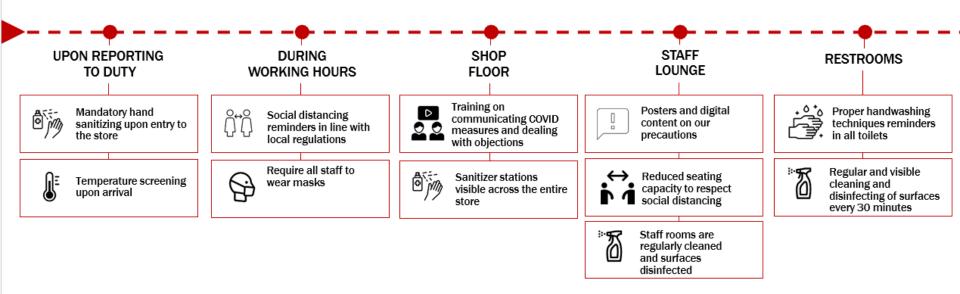


CHECKOUT

- Queue at safe distance as indicated by markers or the floor
- Encourage using contactless payment
- If a customer uses the pin-pad or electronic signature pen, wipe it down before and after use with alcohol wipes
- Associates should sanitize their hands after every time they handle cash



Here's how we protect wellbeing of our staff



We will develop simple, straightforward communications with strong visuals







Clear and visual signage at the entrances and around the store



Update website with our wellness measures within one click from homepage



Include messaging on customer and employee wellness into our WeChat, email, and other social media comms



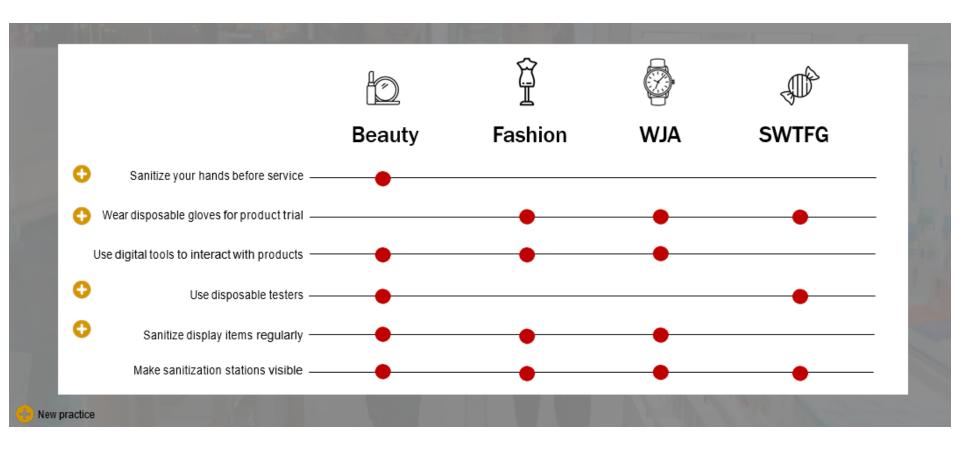




Product tasting will be limited, product demos will require a various degree of changes depending on the category



Category-specific guidelines on product demonstrations



Beauty: Guidance on product trials



- Lip-gloss
- Eye shadow
- Mascara
- Foundation
- Blush
- Jars / pots of cream









- Lipstick
- Highlighter stick
- Eyebrow pencil
- Eyeliner
- Foundation compact
- Perfume bottle and pump
- Skincare bottle and pump

Wipe the product with an alcohol before each application





Beauty: Hygiene is top priority, minimal self-service, provide options for product trial

GENERAL MEASURES



Minimize customer self service with testers



Use disposable applicators when possible



Spray multiuse tools and products with alcohol before and after use

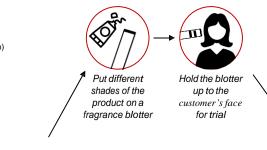


Avoid touching a customer's face, apply product to their hands

SAFE TRIAL PROCESS

3 options based on customer preference:

- Test product on blotter and hold up to face
- Demonstrate on hand/wrist (recommendation)
- Tutorial approach





Ask the customer if they would like to trial the product and offer them three options



Sanitize your hands and offer it to the customer



Clean the \
tester and \
any multiuse tools



Put product on disposable testers Use the tester to apply it to the customer's hand

or arm

Explain the product benefits and wellness measures

Sanitize your hands and offer it to the customer



Explain wellness measures you are taking to the customer and offer them wellness tips





OFFER COURTEOUS PRODUCT TRIAL GUIDELINE:

SKINCARE PRODUCT TRIAL:

Skincare Product:

- ✓ Use 70% alcohol-based hand rub for hand sanitizer before and after service
- Only disposal service tools allowed
- ✓ Do not re-use disposal service tool
- Liquid type (Toner, essence water etc...)
 Damp cotton pad and invite customer to experience
- Creamy texture (Face cream, eye cream, mask, body cream, hand cream etc...)
 Use Q-tip to apply product on customer's hand and invite customer to experience.
- Serum texture
 A drop of serum on customer's back of hand and invite customer to experience.

Remarks:

When offer the product trial:

- Adopt engaging body language, i.e. eye contact, open gestures to guide customer.
- Romance product with FAB and offer beauty tips
- Ask for customer feedback after product trial

Tester hygiene requirement:

- Tester surface: use 70% alcohol-based alcohol to sanitize
- Tester inner side: use Q-tip to wipe off the top layer
- Tester with a pump: use 70% alcohol-based alcohol to sanitize





OFFER COURTEOUS PRODUCT TRIAL GUIDELINE:

MAKEUP PRODUCT TRIAL:

Makeup Product:

- ✓ All makeup brushes are temporarily suspended
- ✓ Use 70% alcohol-based hand rub for hand sanitizer before and after service
- Only disposal service tools allowed
- ✓ Do not re-use disposal service tool
- Foundation: sponge or Q-tip
- Powder: cotton pad or tissue
- Blush: cotton pad or tissue
- Eye Shadow: Q-tip or disposable eyeshadow applicator
- Mascara: disposable mascara wand
- Lipstick: Q-tip or disposable lip brush
- All pencil type: Use sharpener to sharp before and after usage

Remarks:

When offer the product trial:

- Adopt engaging body language, i.e. eye contact, open gestures to guide customer
- Romance product with FAB and some beauty tips
- Ask for customer feedback after the product trial

Tester hygiene requirement:

- Tester surface: use 70% alcohol-based alcohol to sanitize
- Tester inner side: use Q-tip to wipe off the top layer
- Tester with a pump: use 70% alcohol-based alcohol to sanitize





OFFER COURTEOUS PRODUCT TRIAL GUIDELINE:

FRAGRANCE EXPERIENCE:

Fragrance and body product trial:

- ✓ Use 70% alcohol-based hand rub for hand sanitizer before and after service
- ✓ Do not pre-spray fragrance on a blotter
- ✓ Discard all used blotter immediately
- ✓ Do not smell the fragranced blotter before passing it to customer

Fragrance

- Spray on the blotter and invite customer to experience
- Perfume balm & body cream
 Use Q-tip to get product for customer, and to invite customer to experience

Remarks:

When offer the product trial:

- Adopt engaging body language, i.e. eye contact, open gestures to guide customer
- Use catchwords when introducing perfume to increase the attractiveness of perfume.
- Share the fragrance storytelling, ingredients and design of the bottle, to enhance the interaction during the selling ceremony.

Tester hygiene requirement:

- Tester surface: use 70% alcohol-based alcohol to sanitize
- Tester inner side: use Q-tip to wipe off the top layer
- Tester with a pump: use 70% alcohol-based alcohol to sanitize
- Blotter: Discard all used blotters immediately



Watches & Jewellery: Disposable gloves and UV sanitization of products

<u>SETUP</u>



Minimize customer self service with display items



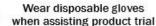
Ensure the counter is clean and neatly organized at all times



Sanitize the product with UV light before and after each trial



PRODUCT TRIAL







Watches & Jewellery Wellness

GOLDEN RULES



Minimize customer self service with products



Ensure the case line/boutique is clean and organized

SAFE TRIAL PROCESS 2 options based on product material Alcohol wipe for metal and jewels Plain cloth and gloves for leather Clean metal and jewels with an alcohol wipe Or use of UV wand Explain the Sanitize your Ask the Sanitize your product hands and customer if they hands and benefits and offer it to the would like to offer it to the wellness customer trial the customer measures product Wipe leather with cotton and offer the customer a glove, tissue or plastic film to

wear during trial

Fashion & Accessories: Disposable gloves and UV sanitization of products

SETUP



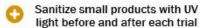
Minimize customer self service with display items



Ensure the boutique is clean and neatly organized at all times

PRODUCT TRIAL







Wear disposable gloves when assisting product trial



Fashion & Accessories Wellness

GOLDEN RULES



Minimize customer self service with products



Ensure the case line/boutique is clean and organized

SAFE TRIAL PROCESS

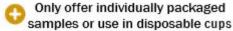


Or use of UV wand

Food and Gifts: Individually wrapped samples

PRODUCT TRIAL







Ask customers to unwrap their own sample



 Wear disposable gloves when offering samples

SUSPEND ALL SAMPLING AND TASTING





Spirits, Wines, Food and Gifts: Individually wrapped samples

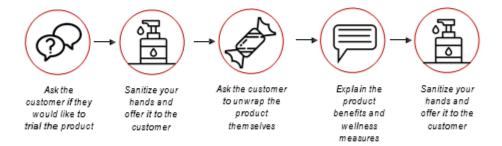
GENERAL MEASURES



Only offer individually wrapped samples



Ensure the case line/boutique is clean and organized SAFE TRIAL PROCESS



SUSPEND ALL SAMPLING AND TASTING

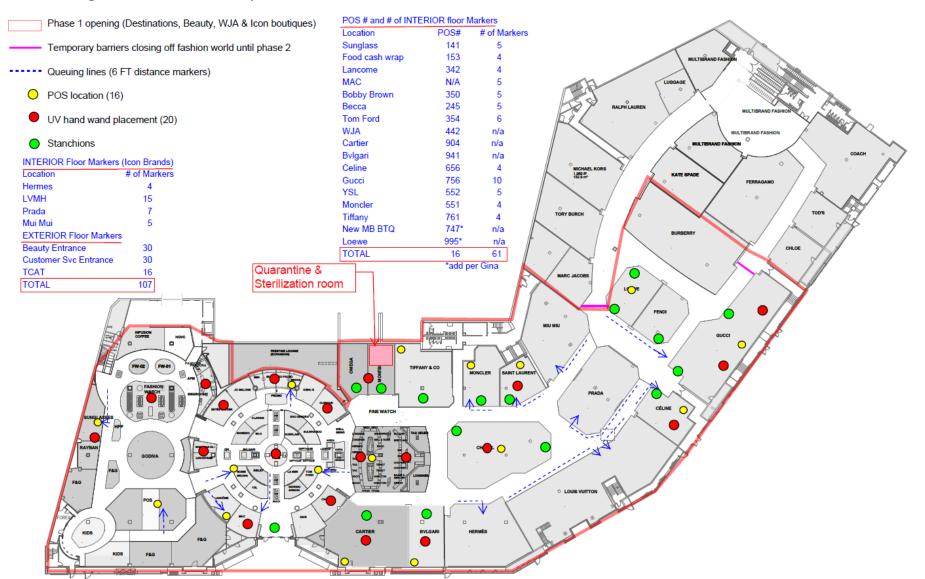


T Galleria by DFS Guam — (Phase 1 reopening date TBD)

Store operating hours: 1pm~7pm daily Phase 2 Phase 1 opening (Destinations, Beauty, WJA & Icon boutiques+Fendi/Loewe/BB) Circulation path - Phase 1 Phase 2 opening (Fashion World) MULTIBRAND FASHION Temporary barriers closing off fashion world until phase 2 MICHAEL KORS KATE SPADE Maximum Occupancy Per U.S. Fire Administration based on social distancing during the COVID-19 Pandemic. Phase 1 601 Phase 2 186

T Galleria by DFS Guam

Queuing, POS & UV wand plan





T Galleria by DFS Guam

Occupancy calculation per U.S. Fire Administration based on social distancing during the COVID-19 Pandemic

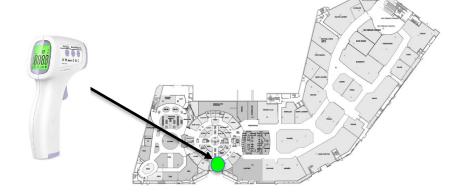
TOTAL BUILDING OCCUPANCY	Occupancy
Phase 1 (destinations, beauty, luxury and Icon BTQ's)	601
Phase 2 (fashion world)	186
Phase 1 & 2 combined	787

By World	Occupancy
Destinations	168
Beauty	124
Luxury & Icon Btq's + Fendi, Loewe & Burberry	309
Fashion World excludes Fendi & Loewe & BB	186
	787

By Individual branded Boutiques - Phase 1	Occupancy
Omega	7
MontBlanc	5
Tiffany	14
Moncler	9
Saint Laurent	7
Mui Mui	18
Prada	19
Gucci	29
Celine	9
Louis Vuitton	44
DFS (former Chanel)	26
Hermes	20
Bvlgari	9
Cartier	22
Burberry	31
Loewe	8
Fendi	8
	285

By Individual branded Boutiques - Phase 2	Occupancy
Marc Jacobs	6
Tory Burch	14
Michael Kors	17
Polo (include LSS)	29
Multi-brand	52
Kate Spade	12
Coach	22
Rimowa	7
Chloe	7
	166
Godiva Café	6

Temperature check to be performed inside the main entrance (section stanchion off), once passed, customer will be required to use the automatic hand sanitizing dispenser prior to proceeding to shop. Stanchions to be used to direct customer to que in line.







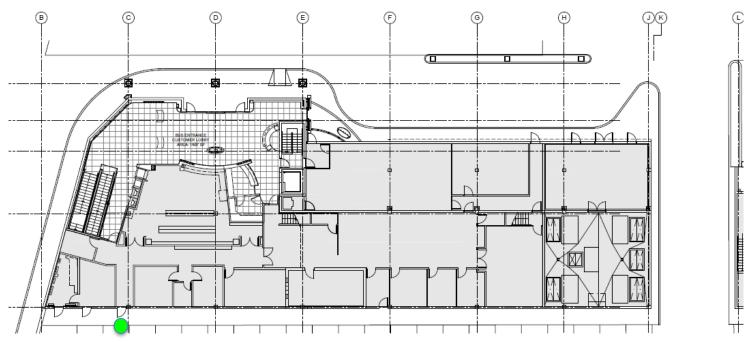
temperature check to be performed at the main entry points and manned by security.



Automatic hand sanitizer dispensing units will be placed throughout the store as well as made available at all counters



Employee Entrance – Parking Level

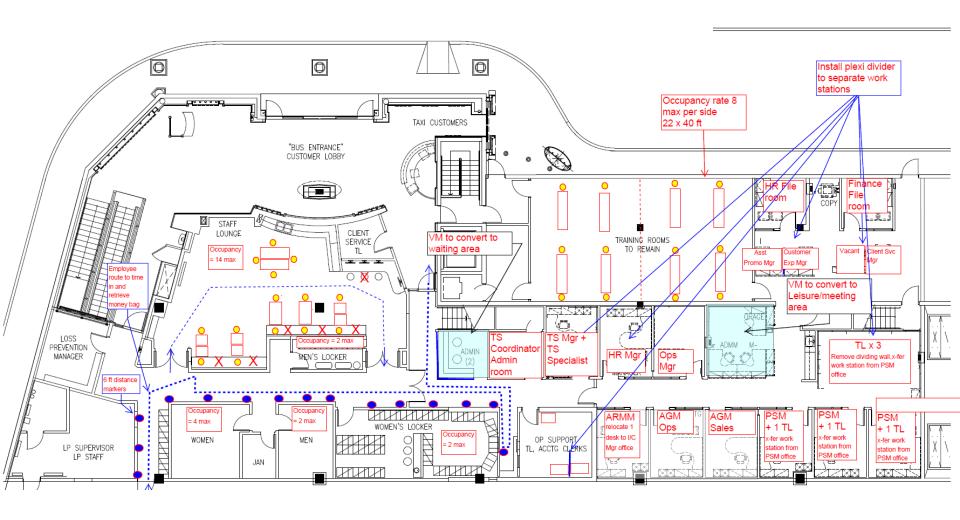




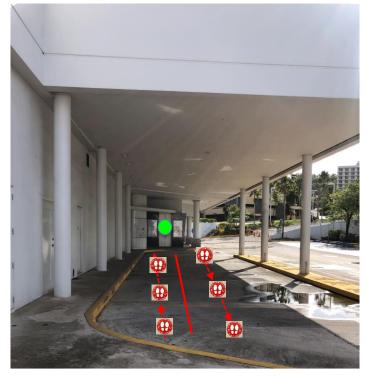


Temperature check to occur at security check office, once passed, employees will be required to use sanitize their hands.

2nd floor Back of House modifications to comply with 6 ft distancing



Main bus drop off entrance – Phase 2 (timing to be determined)

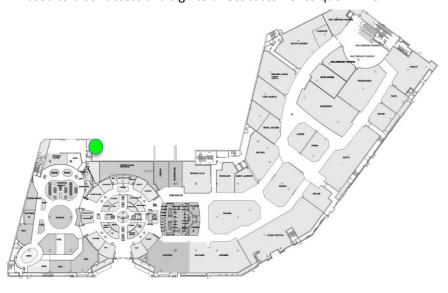






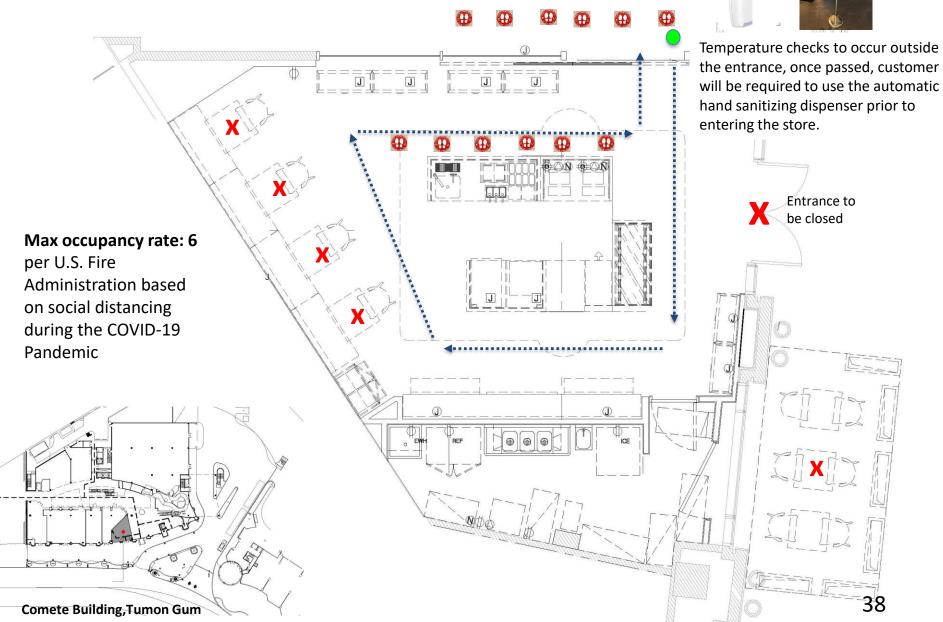


Temperature check to be performed outside the entrance, once passed, customer will be required to use the automatic hand sanitizing dispenser prior to entering the store. Stanchions to be used to block access and sign to direct customer to que in line.



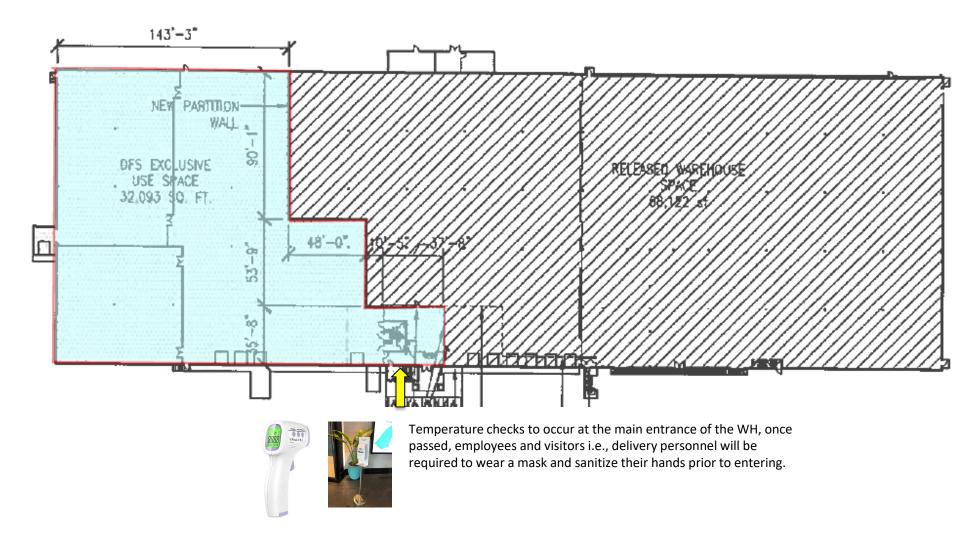
DFS Guam –Godiva Cafe

Phase 2 opening TBD - Store operating hours: 1pm~7pm daily



DFS Guam – Central Distribution Center

Operating hours: 7am~5pm Monday~Friday





Signage will reflect our customer obsessed culture

- Overall message is that we care about the wellness of our customers
- Tone will be positive and inclusive
- Specifically explain what is being done to protect their health

WE CARE

At DFS, we care deeply about our customer and employee wellness. These are some of the measures we are taking to ensure a safe and comfortable shopping environment.

- 1. Increased cleaning of public areas and surfaces.
- 2. Marked general areas to maintain a safe social distance while shopping with us
- 3. Offer alcohol-based sanitizers available across the store
- 4. Provide options for your product trials, all based on your level of comfort
- 5. All our staff members go through daily temperature checks and will have to wear masks inside the store.

But we also need your help! We ask that you allow us to take your temperature and sanitize your hands upon entering. We are in this together, and we will come out stronger!









SIGNAGE: Posters displayed at entrance, on pylons and digital screens in store



Floor Markers







OUR PRODUCTS ARE

SANITIZED REGULARLY

BEFORE AND AFTER EVERY USE

商品は着用前後および定期的に消毒しております。

KEEPING YOU SAFE AT DFS

We are closely monitoring the situation and taking all necessary measures to keep our stores safe and hygienic.

Thank you for your understanding and support!

DFSで安全にお過ごしいただくために

状況を注視し、安全で衛生的な店舗を維持できるよう、必要な対策をすべて行ってまいります。 お客様のご理解とご協力に感謝いたします。



TO SAFEGUARD OUR GUESTS AND STAFF, PRODUCT TRIALS, SAMPLING, AND

TASTINGS HAVE BEEN SUSPENDED

FOR THE TIME BEING

お客様とスタッフの安全のため、商品の試食や試飲などを一時的にお休みしております。

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FOR YOUR PEACE OF MIND.

ANY PRODUCTS TRIED ON BY A GUEST WILL BE

QUARANTINED AND SANITIZED FOR 24 HOURS

安心してご利用いただくため、試着後の商品は24時間隔離しております。

KEEPING YOU SAFE AT DFS

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OUR BEAUTY ADVISORS

SANITIZE THEIR HANDS

BEFORE SERVING YOU

ビューティアドバイザーは、 個別の接客前に手指を消毒しております。



FOR YOUR PEACE OF MIND, OUR TESTERS ARE

SANITIZED REGULARLY

BEFORE AND AFTER EVERY USE

安心してご利用いただくため、 テスターは使用前後および定期的に消毒しております。

KEEPING YOU SAFE AT DFS

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Wet hands with water 用流水湿润双手



Apply enough soap to cover all hand surfaces 涂抹足量的洗手液 (或肥皂)



Rub hands palm to palm 掌心相对并相互揉搓



Right palm over left dorsum with interlaced fingers and vice versa 右手擊放于左手背上,手心对手背 沿指維相互推挽,双手交接进行



Palm to palm with fingers interlaced 掌心相对,双手交叉沿指缝相互揉搓



Backs of fingers to opposing palms with fingers interlocked 洗指背,把指背放在另一手掌心揉搓, 双手交換进行



Rotational rubbing of left thumb clasped in right palm and vice versa 洗時指,一手握另一手大時指放于單心構塑, 双手交換进行;



Rotational rubbing, backwards and forwards with clasped fingers of right hand in left palm and vice versa 法班头, 班头会提放于另一掌心 前后旋转接流,双手交换进行



Rinse hands with water 用流水将双手彻底冲洗干净



Dry hands thoroughly with a single use towel 用一次性擦手纸擦干双手



Use towel to turn off faucet 用擦手纸关上水龙头



Your hands are now safe 双手洗干净, 健康在你手

HOW TO HANDWASH

如何正确洗手



Wellness Training Approach

Three weeks before opening

Two-Three weeks leading up to opening

OPENING!

For one month after opening

For one month after opening

Start publicizing one week after opening

E-Campus module to introduce new SOPs; mandatory 100% completion Staff attend a half-day workshop to practice new SOP



T-Gathers reinforce wellness topics through videos, roleplays, games and activities Reminders are displayed in BOH posters and reference guides placed at each POS

Mandaring language E-Campus module to help staff communicate wellness measures





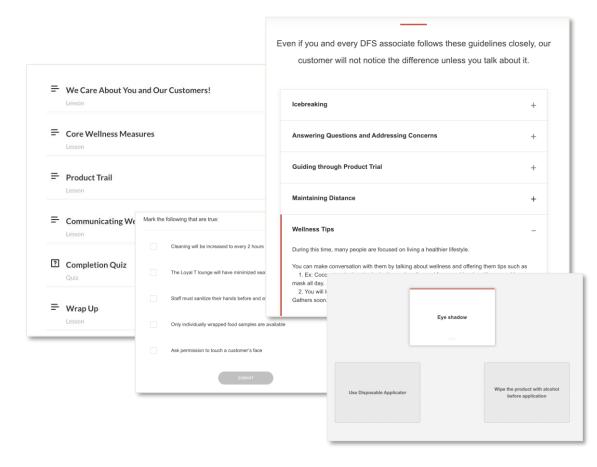






All staff is required to complete E-Campus module to get familiar with the new wellness measures

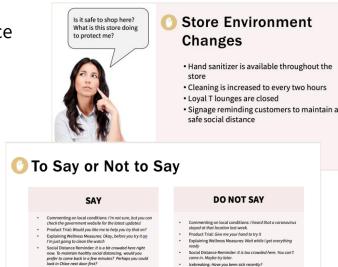
- Introduction to core wellness measures
 - Employee Wellness
 - Store Environment Changes
 - Six Rules of Customer Service
- Walk through new product trial SOPs in each category



Workshop will be held to help staff understand and practice the procedures

 Focus on role playing specific situations and gaining confidence to communicate measures

Content	Environment	Group	Facilitator	Timing
Core Wellness Training	Classroom training	Entire team	SCM/LD/AGM	100 min
	15 min			
Category Practice Round 1	Practice on the shop floor	1/3 of team	1/3 of team PSM	
	5 min			
Category Practice Round 2	Practice on the shop floor	1/3 of team	PSM	35 min
	5 min			
Category practice Round 3	Practice on the shop floor	1/3 of team	PSM	35 min



Wellness Tip: Aside from this cream, a little eye massage

before you sleep can help you reduce the dark color. Icebreaking. Would you like to wipe your phone with an alcohol wipe?

Answering Questions: We have instituted policy changes since the pandemic for our customers' wellness. But, I'm not sure about that, but let me ask my manage. Answering Questions: I don't know. Read the sign by the

^{*} Alternate plan: half the group would do the classroom training first, then category practice. And the other half of the group would start in the categories and then move to the classroom training.

T-Gather is critical time to practice what they have learned

- Wellness briefings during daily T-Gather will bring new measures to life through videos, roleplays, games, etc.
- The topics do not have any given order, except the Welcome Back T-Gather must be day 1 of reopening

	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY	SUNDAY
WEEK 1	Welcome Back T- Gather! We Are DFS	Product Trial Team Category		Six Rules for Customer Service Team Category	Icebreaking Team Location		Wellness Tips Team Category
WEEK 2	Changes to Our Environment Team Category		Sanitizing Team Location	Local Regulation Team Category		Six Rules for Customer Service Team Category	Crowd Buster Team Location
WEEK 3		Product Trial Team Category		Celebrate Success Team Category		Handwashing Team Location	
WEEK 4	Wellness Tips Team Category		Objections Team Category		Celebrate the Destination Safely Team Location		Wellness Products Team Category



A series of BOH posters will remind staff of the wellness measures



Core Content Reminders



Do's and Don'ts



Wellness Tips

